Maritime cluster







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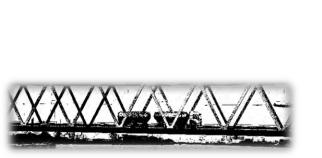
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Challenges

• The lifecycle of excessive consumerism and consumption has peaked

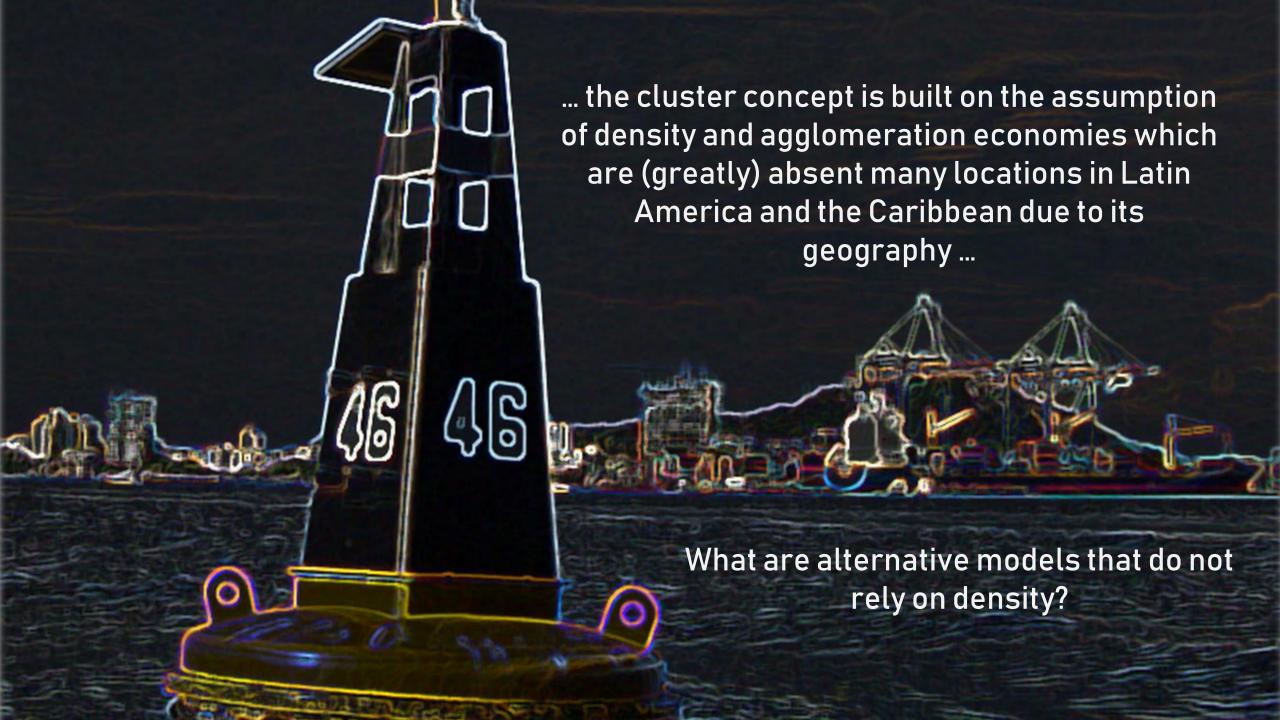
• The need for courage to implement structural changes and not only fight the symptoms in the economic, social and environmental spheres

Understanding the falsity of belief in unlimited growth









Competition based on innovation implies choosing the high road strategy ...

...the only sustainable alternative for advancing our developing economies

Innovation ...

- ... is tied to knowledge
- ... starts with knowledge
- ... elaborates that existing knowledge or generates new knowledge, and produces knowledge as the final outcome



Thus, knowledge is one engine of innovation

Sustainable innovation?

we ourselves

initiate, evaluate, accept or exterminate the innovation processes

it is neither a linear development of success nor is it continuous

Innovation is a process that is based on the competence of the human resource

Innovation is not a guaranteed success



Maritime, port and logistics sector aims

- Improve the quality of related learning and innovation processes → quality-controlling effect on socially produced knowledge
- Transform our economies, in particular, from systems founded on a quantitative growth ethics to those aimed instead at qualitative development
- Development
 - more utility per unit of throughput
 - more sustainability per unit of throughput

Do these streams converge?



Challenges

- Policy making
 - "Justificationist"
 - Radical, growth-constraining intervention very likely dies on the bureaucratic or political vine long before (if ever) it makes its way into practice
- Industry
 - "Traditionalist"

Aimed at fighting symptoms rather than causes

How can we manage to embrace the kind of learning, innovation, and knowledge outcomes required to enact truly *revolutionary* concepts?



A virtuous cycle

Innovation happens when the insightful domain expert meets with the confluence of relevant knowledge and it thus able to synthesize something new

Education will only be of high level, if it is related to excellence in research

Innovation will be successful if the industry actors have the skills and knowledge to implement it

Industry actors will have the skills and knowledge, if the education system lays the foundation and delivers forward thinking professionals



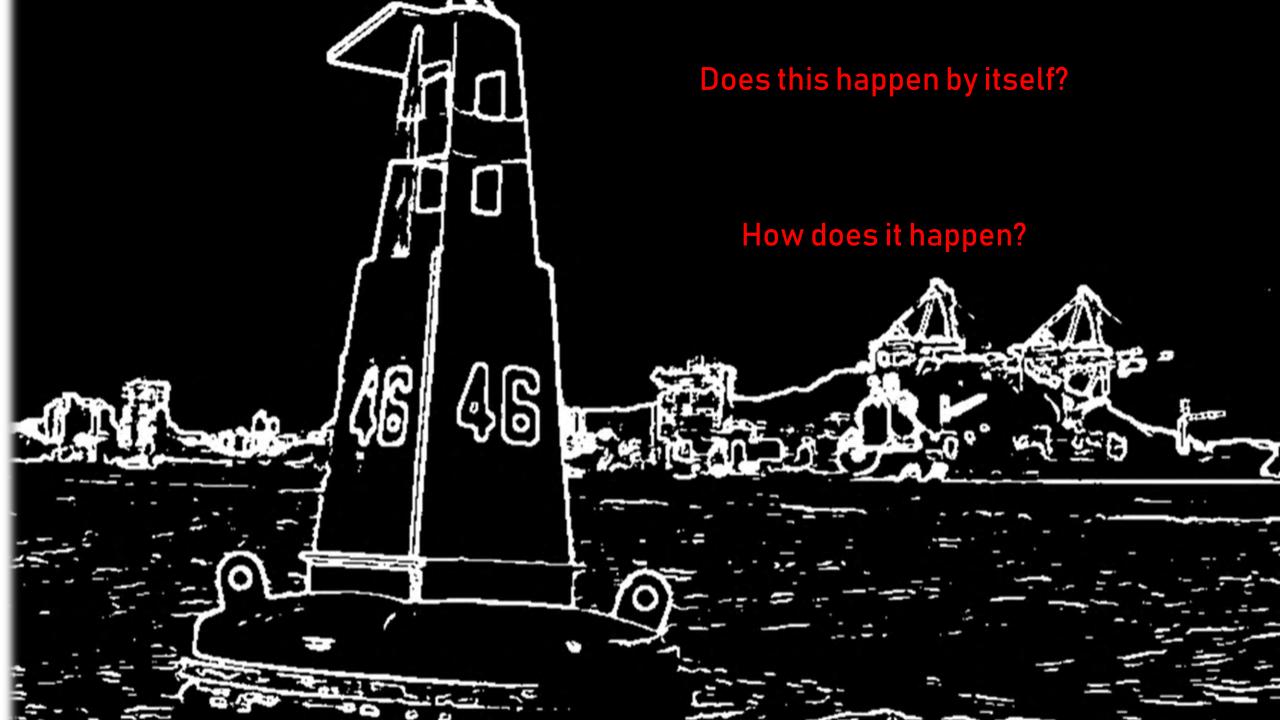
Investment in people and the division of labour

- Advanced technical and commercial knowledge
- Basic, but precisely defined, skill-sets

Higher education in particular plays a crucial role in reshaping and restructuring the social, economic and political institutions of a country, but cannot replace the value of practical knowledge.

Concurrently, rapid changes in the economic, social and environmental arenas demand quick and informed action on behalf of strategic decision makers in industry and also the policy sector.







"Constructing" regional advantage factors

Knowledge sourcing

Knowledge intensive maritime service professionals

Education institutions

Competitors in other regions

Demand

Customers in/outside the area of influence

Innovation process

Idea generation
Idea processing

Innovation = new ... products

... services

... organisational set ups

... marketing methods

Regional components

Industry structure

Availability of incentive and support programmes

Availability of skilled labour

Entrepreneurial culture

Trust among stakeholders

Innovation capability

Vison and strategy/leadership culture around innovation

Harnessing competencies

Organisational structures and systems

Culture and climate

Potential markets and commercialisation
Attraction of new business

Source: Author, adapted from Djoumessi, 2019

Reflections

- What is the purpose of the existing clusters?
- Have these clusters been "creative"?
- How can existing, but fragmented, networks be organised into a flexible, proactive, multidisciplinary knowledge cluster?
- Where is the leadership in these clusters?
- Beyond the general willingness to cooperate, is there a dynamic mechanism by which this cooperation is enhanced?



Possibilities

- Development of strategic partnerships among
 - Latin America's best business;
 - International Institutions
 - Development Agencies
 - Research; and
 - Higher education actors

... to promote and co-ordinate innovation, research and higher education at the highest levels.

• However, such development should resist a tendency towards institutionalisation which, in the long term, will undermine innovation and its proactive character.





Organiser

Co-organisers

In collaboration











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